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Exhibit R-2, RDT&E Budget Item Justification: PB 2011 Office of Secretary Of Defense **DATE:** February 2010

APPROPRIATION/BUDGET ACTIVITY			R-1 ITEM NOMENCLATURE								
0400: <i>Research, Development, Test & Evaluation, Defense-Wide</i> BA 3: <i>Advanced Technology Development (ATD)</i>			PE 0603648D8Z: <i>Joint Capability Technology Demonstration (JCTD)</i>								
COST (\$ in Millions)	FY 2009 Actual	FY 2010 Estimate	FY 2011 Base Estimate	FY 2011 OCO Estimate	FY 2011 Total Estimate	FY 2012 Estimate	FY 2013 Estimate	FY 2014 Estimate	FY 2015 Estimate	Cost To Complete	Total Cost
Total Program Element	196.076	168.577	206.917	0.000	206.917	211.229	214.065	217.537	221.388	Continuing	Continuing
P648: <i>Joint Capability Technology Demonstration (JCTD)</i>	196.076	168.577	206.917	0.000	206.917	211.229	214.065	217.537	221.388	Continuing	Continuing

Note

The appropriation, Program Element (PE) and Budget Activity (BA) structure for the new JCTD process includes the following:

JCTD PE 0603648D8Z (RDT&E/DW BA-3)

JCTD Transition Funding PE 0604648D8Z (RDT&E/DW BA-4)

Defense Acquisition Executive (DAE) (RDT&E/DW BA-5)

In FY 2011 funding is transferred from the JCTD BA4 PE and Defense Acquisition Executive (DAE) Pilot programs into this PE.

In FY 2008 all Advanced Concept Technical Demonstration (ACTD) funding (Program Element (PE) 0603750D8Z) transferred into the Joint Capability Technology Demonstration (JCTD) PE 0603648D8Z. This action completed the transition to the JCTD model that began in the FY 2006 President's Budget. The JCTD Program provides a "cradle to grave" path for transformational joint capabilities. The two JCTD PEs represent a more complex and capable JCTD model. The model contains a JCTD BA3 development arm as well as JCTD BA4 transition arm. Under the JCTD process, the pace of development will accelerate to two-to-three years. Only the JCTDs that demonstrate the highest military utility will be considered for the transition funding in the JCTD BA4 Transition PE (0604648D8Z). Not all JCTDs require transition funding, many projects have a very clear transition path, and however, some projects that demonstrate significant military utility require transition funds to "bridge" them to a program of record. Any remaining ACTD that is completing and shows military utility may receive transition funding. Beginning in FY 2007 and out all new starts are JCTDs only (no ACTDs). In FY 2011 funding is transferred from the JCTD BA4 PE and Defense Acquisition Executive (DAE) Pilot programs into this PE. Refer to the specific Budget Exhibit for more details on each funding line.

A. Mission Description and Budget Item Justification

The purpose of the Joint Capability Technology Demonstration (JCTD) Program is to:

- Demonstrate joint solutions to prioritized Combatant Commander (CoCom) capability gaps.
- Speed solutions to warfighters with spiraled technologies and complete demonstrations in 18 to 36 months.
- Enable strategic and operational CoCom challenges to become available inside traditional two-year programming/budgeting processes.

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APPROPRIATION/BUDGET ACTIVITY 0400: <i>Research, Development, Test & Evaluation, Defense-Wide</i> BA 3: <i>Advanced Technology Development (ATD)</i>	R-1 ITEM NOMENCLATURE PE 0603648D8Z: <i>Joint Capability Technology Demonstration (JCTD)</i>	
<p>The JCTD Program was redesigned in FY 2006 from the Advanced Concept Technology Demonstration (ACTD) Program. The Department initiated thirty-four (34) JCTDs from FY 2006 through FY 2008 and will initiate up to twelve immediate and rolling new start JCTDs in FY 2009.</p> <ul style="list-style-type: none">• The JCTD model is designed based on DoD, Government Accountability Office (GAO), and Congressional recommendations.• The tenants of the JCTD model provide increased funding in the first two years of the demonstration effort to accelerate completion with “transition” funding available for projects that prove significant military utility.• Program goals include: Spiraling products and deliverables; Operational Utility Assessment (OUA) complete within 36 months; and 80 percent of the JCTDs transition products to fielded capability sustainment and/or a program of record (POR).• The JCTD business model explicitly calls attention to the needs of the joint warfighter through the U.S. Combatant Commands, while garnering JROC validation through the Joint Staff Joint Capability Integration Development System (JCIDS) process.• The JCTD program provides flexibility through immediate and rolling new starts to address the most urgent U.S. Combatant Commanders needs.• FY 2009 supports 58 active projects: 13 continuing ACTDs; 33 prior year JCTDs; and seven new start JCTDs; includes an estimate of five potential rolling starts.• Presidents Budget FY 2010 supports 49 active projects: two continuing ACTDs; 29 prior year JCTDs; includes eight (estimated) FY 2010 immediate and five (estimated) rolling start new start JCTDs to be selected in June 2009. <p>MEASURABLE OUTCOMES: The JCTD model is capability based, not threat based, serving U.S. Combatant Command priorities by focusing on near-term joint needs. Stated metrics include: 25 percent of JCTDs will provide an operationally relevant product demonstration within 24 months and 75 percent will complete final demonstration within three years of Implementation Directive signature. JCTDs spiral products and deliverables and 70 percent of JCTDs transition at least 50 percent of their products to sustainment. Since inception in 2006 the JCTD program is exceeding all metrics including faster completion times and increased transition rate to Programs of Record (PORs).</p> <p>Transition Achievement: The JCTD program has been achieving it's Transition goals with actual transition rates in excess of 70 percent. The JCTD Program defines transition as a project's product or products going to new or existing Programs of Record (PoR) and/or providing residual products in direct support of the Warfighter that satisfies a specific requirement. Of all completed AC/JCTDs, the transition rate is currently 73% (to **PoR: 45% (53 of 118); to **Residual: 28% (33 of 118)). In FY09 100% of the AC/JCTDs completing demonstrations are going to new or existing PoRs or are providing residual products in direct support of the warfighter. FY09 transitions for the 17 completed projects are 15 projects to Programs of Record and 2 projects to residual sustainment to the warfighter. Of 184 total AC/JCTDs, 64 have deployed in support of OEF/OIF covering the following Functional Areas: Battlespace Awareness: 26, Command & Control: 11, Force Application: 9, Logistics: 14, Protection: 13, Net-Centric: 2. CENTCOM-sponsored AC/JCTDs deployed in OEF/OIF: 13. This exceeds the objective of 30 percent for demonstration programs (Draft Strategic Objective 4-2, Office of the Under Secretary of Defense, Acquisition, Technology & Logistics (OUSD (AT&L))).</p>		

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Exhibit R-2, RDT&E Budget Item Justification: PB 2011 Office of Secretary Of Defense **DATE:** February 2010

APPROPRIATION/BUDGET ACTIVITY	R-1 ITEM NOMENCLATURE
0400: <i>Research, Development, Test & Evaluation, Defense-Wide</i> BA 3: <i>Advanced Technology Development (ATD)</i>	PE 0603648D8Z: <i>Joint Capability Technology Demonstration (JCTD)</i>

B. Program Change Summary (\$ in Millions)

	<u>FY 2009</u>	<u>FY 2010</u>	<u>FY 2011 Base</u>	<u>FY 2011 OCO</u>	<u>FY 2011 Total</u>
Previous President's Budget	207.096	198.352	0.000	0.000	0.000
Current President's Budget	196.076	168.577	206.917	0.000	206.917
Total Adjustments	-11.020	-29.775	206.917	0.000	206.917
• Congressional General Reductions		0.000			
• Congressional Directed Reductions		-30.000			
• Congressional Rescissions	0.000	-1.375			
• Congressional Adds		1.600			
• Congressional Directed Transfers		0.000			
• Reprogrammings	-6.671	0.000			
• SBIR/STTR Transfer	-4.349	0.000			
• Other Program Adjustments	0.000	0.000	206.917	0.000	206.917

Congressional Add Details (\$ in Millions, and Includes General Reductions)

Project: P648: *Joint Capability Technology Demonstration (JCTD)*

Congressional Add: *Distributed Network Switching (DNS)*

Congressional Add: *Maritime UAS Demonstration for the SOUTHCOM Region*

Congressional Add: *Simultaneous Field Radiation Technology (SFRT)*

Congressional Add: *Spartan Advanced Composite Technology*

Congressional Add Subtotals for Project: P648

Congressional Add Totals for all Projects

	<u>FY 2009</u>	<u>FY 2010</u>
	2.000	1.600
	3.000	0.000
	2.300	0.000
	1.600	0.000
	8.900	1.600
	8.900	1.600

Change Summary Explanation

This budget submission combines the three JCTD Program Elements (transfers BA4 and Defense Acquisition Executive Pilot programs back to JCTD BA3 0603648D8Z).

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Exhibit R-2A, RDT&E Project Justification: PB 2011 Office of Secretary Of Defense								DATE: February 2010			
APPROPRIATION/BUDGET ACTIVITY 0400: <i>Research, Development, Test & Evaluation, Defense-Wide</i> BA 3: <i>Advanced Technology Development (ATD)</i>				R-1 ITEM NOMENCLATURE PE 0603648D8Z: <i>Joint Capability Technology Demonstration (JCTD)</i>				PROJECT P648: <i>Joint Capability Technology Demonstration (JCTD)</i>			
COST (\$ in Millions)	FY 2009 Actual	FY 2010 Estimate	FY 2011 Base Estimate	FY 2011 OCO Estimate	FY 2011 Total Estimate	FY 2012 Estimate	FY 2013 Estimate	FY 2014 Estimate	FY 2015 Estimate	Cost To Complete	Total Cost
P648: <i>Joint Capability Technology Demonstration (JCTD)</i>	196.076	168.577	206.917	0.000	206.917	211.229	214.065	217.537	221.388	Continuing	Continuing

Note

The appropriation, Program Element (PE) and Budget Activity (BA) structure for the new JCTD process includes the following:
 JCTD PE 0603648D8Z (RDT&E/DW BA-3)
 JCTD Transition Funding PE 0604648D8Z (RDT&E/DW BA-4)

In FY 2008 all Advanced Concept Technical Demonstration (ACTD) funding (Program Element (PE) 0603750D8Z) transferred into the Joint Capability Technology Demonstration (JCTD) PE 0603648D8Z. This action completed the transition to the JCTD model that began in the FY 2006 President's Budget. The JCTD Program provides a "cradle to grave" path for transformational joint capabilities. The two JCTD PEs represent a more complex and capable JCTD model. The model contains a JCTD BA3 development arm as well as JCTD BA4 transition arm. Under the JCTD process, the pace of development will accelerate to two-to-three years. Only the JCTDs that demonstrate the highest military utility will be considered for the transition funding in the JCTD BA4 Transition PE (0604648D8Z). Not all JCTDs require transition funding, many projects have a very clear transition path, and however, some projects that demonstrate significant military utility require transition funds to "bridge" them to a program of record. Any remaining ACTD that is completing and shows military utility may receive transition funding. Beginning in FY 2007 and out all new starts are JCTDs only (no ACTDs). In FY 2011 funding was transferred from the JCTD BA4 PE and the Defense Acquisition Executive (DAE) Pilot Programs into the PE. Refer to the specific Budget Exhibit for more details on each funding line.

A. Mission Description and Budget Item Justification

The purpose of the Joint Capability Technology Demonstration (JCTD) Program is to:

- Demonstrate joint solutions to prioritized Combatant Commander (CoCom) capability gaps.
- Speed solutions to warfighters with spiraled technologies and complete demonstrations in 18 to 36 months.
- Enable strategic and operational CoCom challenges to become available inside traditional two-year programming/budgeting processes.

The JCTD Program was redesigned in FY 2006 from the Advanced Concept Technology Demonstration (ACTD) Program. The Department initiated 45 JCTDs from FY 2006 through FY 2009 and will initiate ten to twelve new start JCTDs in FY 2010.

- The JCTD model is designed based on DoD, Government Accountability Office (GAO), and Congressional recommendations over the past three years.
- The tenants of the JCTD model provide increased funding in the first two years of the demonstration effort to accelerate completion with "transition" funding available for projects that prove significant military utility.

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- Program goals include: Spiraling products and deliverables; Operational Utility Assessment (OUA) complete within 36 months; and 70 percent of the JCTDs transition products to fielded capability sustainment and/or a program of record (POR).
- The JCTD business model explicitly calls attention to the needs of the joint warfighter through the U.S. Combatant Commands, while garnering JROC validation through the Joint Staff Joint Capability Integration Development System (JCIDS) process.
- The JCTD program provides flexibility through immediate and rolling new starts to address the most urgent U.S. Combatant Commanders needs.
- FY 2009 supports 58 active projects: 13 continuing ACTDs; 33 prior year JCTDs; and seven new start JCTDs; includes an estimate of five potential rolling starts.
- Presidents Budget FY 2010 supports 43 active projects: three continuing ACTDs; 28 prior year JCTDs; additionally eleven FY 2010 new JCTD candidate projects were selected in August 2009 as FY 2010 new starts pending Congressional Notification.

MEASURABLE OUTCOMES: The JCTD model is capability based, not threat based, serving U.S. Combatant Command priorities by focusing on near-term joint needs. Stated metrics include: 25 percent of JCTDs will provide an operationally relevant product demonstration within 24 months and 75 percent will complete final demonstration within three years of Implementation Directive signature. JCTDs spiral products and deliverables and 70 percent of JCTDs transition at least 50 percent of their products to sustainment. Since inception in 2006 the JCTD program is exceeding all metrics including faster completion times and increased transition rate to Programs of Record (PORs).

Transition Achievement: The JCTD Program defines transition as a project's product or products going to new or existing Programs of Record (PoR) and/or providing residual products in direct support of the Warfighter that satisfies a specific requirement. Of all completed AC/JCTDs, the transition rate is currently 73% (to **PoR: 45% (53 of 118); to **Residual: 28% (33 of 118)). In FY09 100% of the AC/JCTDs completing demonstrations are going to new or existing PoRs or are providing residual products in direct support of the warfighter. FY09 transitions for the 17 completed projects are 15 projects to Programs of Record and 2 projects to residual sustainment to the warfighter. Of 184 total AC/JCTDs, 64 have deployed in support of OEF/OIF covering the following Functional Areas: Battlespace Awareness: 26, Command & Control: 11, Force Application: 9, Logistics: 14, Protection: 13, Net-Centric: 2. CENTCOM-sponsored AC/JCTDs deployed in OEF/OIF: 13. This exceeds the objective of 30 percent for demonstration programs (Draft Strategic Objective 4-3, Office of the Under Secretary of Defense, Acquisition, Technology & Logistics (OUSD (AT&L))).

B. Accomplishments/Planned Program (\$ in Millions)

	FY 2009	FY 2010	FY 2011 Base	FY 2011 OCO	FY 2011 Total
Adaptive Planning Pilot (APP) The Adaptive Planning Pilot JCTD is a rolling start from FY 2008 that did not start until FY 2009. The outcome of the APP JCTD is to provide Combatant Commanders with urgently needed dynamic	2.800	2.420	2.600	0.000	2.600

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B. Accomplishments/Planned Program (\$ in Millions)						
		FY 2009	FY 2010	FY 2011 Base	FY 2011 OCO	FY 2011 Total
<p>and agile force planning capabilities as outlined in the Adaptive Planning Road Map II. The APP JCTD will provide vitally needed global force management tools for Adaptive Planning and Execution (APEX) users. The APP JCTD is a three-year project under the sponsorship of Joint Forces Command (JFCOM) and will be used to provide early capability to planners and force providers by providing additional services that are not present in the GCCS Family of Systems. The JCTD is also used as a risk mitigation tool for the APEX program by providing valuable lessons learned from the Services Oriented Architecture (SOA) development approach. Completion of development and demonstration is planned for 2012. The Transition Manager is the Adaptive Planning (AP) Program Office in the Defense Information Systems Agency (DISA). The primary output will be the ability of COCOM and Joint Staff planners, as well as the military Services to conduct streamlined operations with the Global Force Provider (JFCOM) and with members of the Joint Planning and Execution Community (JPEC). The primary metric is more accurate and timely global force management during planning and execution. Completion date is April 2012.</p> <p><i>FY 2009 Accomplishments:</i> Developed Spiral 1 technical demonstration strategic guidance services.</p> <p><i>FY 2010 Plans:</i> Spiral 1 technical demonstration and limited operational assessment. Develop Spiral 2.</p> <p><i>FY 2011 Base Plans:</i> Spiral 2 technical demonstration 1Q FY 2011 and Operational User Assessment Planned for 3Q FY 2011. Transition functionality to configuration management and sustainment by the DISA Adaptive Planning Program Office. JCTD completes in April 2012.</p>						
<p>Advanced Distributed Aperture System (ADAS)</p> <p>The Joint Requirements Oversight Council (JROC) validated the capability need for ADAS as an FY 2008 new start. The outcome of ADAS is to demonstrate and assess the military utility of a multi-</p>		5.000	5.291	0.000	0.000	0.000

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B. Accomplishments/Planned Program (\$ in Millions)					
<p>AWSS will be demonstration of a capability to immediately detect enemy artillery, rocket, and mortar fires, classify those fires, and relay locations of enemy firing units to coalition counter-fire systems. The JCTD will use advanced staring non-imaging infra-red wide field-of-view detectors, together with electro-optic video, aboard unmanned air vehicles. The efficiencies of the AWSS system will be: (1) percent of detections of artillery fires at ranges of 20 km or greater, (2) location accuracy of hostile firing units, and (3) transmission time of hostile fires and hostile firing locations to coalition counterfire units, in efficient machine readable formats. The sponsor of AWSS is U.S. Pacific Command, and Republic of Korea is the coalition partner. Operational management is from Commander US Forces Korea and Republic of Korea Army. Technical lead is Army Aviation & Missile Research, Development and Engineering Center, and transition lead is Army Program Manager Unmanned Air Systems. Technical demonstrations will occur in the US using US Army manned and unmanned air vehicles, with operational assessment in forward areas using a Republic of Korea unmanned air vehicle.</p> <p><i>FY 2009 Accomplishments:</i> Completed component testing. Integrate payload into unmanned air systems. Conducted laboratory and field trials. Conducted military utility assessment.</p> <p><i>FY 2010 Plans:</i> Deliver residual capability to Combined Forces Korea. Integrate refinements identified in utility assessments. Refine concepts of operations. Support residual operations.</p> <p><i>FY 2011 Base Plans:</i> Support residual operations by Combined Forces Korea. See JCTD Transition Budget Activity 4 (BA4) R2a exhibit for additional planned US transition activities.</p>					
CORPORAL					
The Joint Requirements Oversight Council (JROC) validated the need for CORPORAL capabilities as a FY 2008 new start. The output of CORPORAL will be to provide ground-based, deployed Marines and					
		5.500	2.000	0.000	0.000
					0.000

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B. Accomplishments/Planned Program (\$ in Millions)								
				FY 2009	FY 2010	FY 2011 Base	FY 2011 OCO	FY 2011 Total
<p>The Joint Requirements Oversight Council (JROC) validated the multinational information sharing requirements and capabilities to be delivered by COSMOS. The COSMOS ACTD began in FY 2005. The COSMOS ACTD outcome was to be a pilot implementation of the Multilateral Interoperability Program (MIP) specifications for C2 data sharing (specifically the Command and Control Information Exchange Data Model (C2IEDM) and the associated Information Exchange Mechanism (IEM)) in the Combined Enterprise Regional Information Exchange System (CENTRIXS) coalition network environment. COSMOS conducted a final demonstration of foundational capability in CY 2008. The expected output was identification of necessary and sufficient conditions for implementing the MIP specifications with policy-based information sharing operational rules and security enforcement. COSMOS was expected to lead to rapid, secure protected sharing of critical C2 information to and among coalition partners' organic command and control (C2) systems on a single and secure integrated coalition network. The projected efficiencies included substantial reduction of textual message exchange needed for shared situational awareness among coalition commanders, improved collaborative decision making, reduced confusion, uncertainty and delay in combat and crisis operations, and effective bridging of coalition sourced information with US Global Information Grid (GIG) Network Centric Enterprise Services (NCES). Transition to programs of record was planned for FY 2009, targeting the emerging Multinational Information Sharing (MNIS) initiatives. Projected sustainment of the demonstrated capabilities by DISA beyond FY 2009 was not achieved because maturity of the operational concepts and technologies required did not evolve as rapidly as expected. COSMOS was to be a three year ACTD co-sponsored by U. S. Pacific Command (PACOM) and U. S. European Command (EUCOM). The Defense Information Systems Agency (DISA) was the lead agency.</p> <p><i>FY 2009 Accomplishments:</i> The COSMOS ACTD demonstrated the concepts for selected, protected, policy-based information sharing among coalition partners (Canada, United Kingdom and Australia. Singapore observed). Completed the ACTD.</p>								

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B. Accomplishments/Planned Program (\$ in Millions)						
		FY 2009	FY 2010	FY 2011 Base	FY 2011 OCO	FY 2011 Total
<p><i>FY 2010 Plans:</i> Conduct operational demonstration and Operational Utility Assessment. Finalize planning for operational demonstrations and Operational Utility Assessment. Technical management and lead service shifted to Navy when Air Force Objective Gateway program was canceled. Begin transition to Navy aerial layer networking programs, through Space and Naval Warfare Systems Command, and to Air Force Global Cyberspace Integration Center. Transition Managers are Space and Naval Warfare Systems Command and Air Force Global Cyberspace Integration Center.</p> <p><i>FY 2011 Base Plans:</i> Complete transition to the Services. Complete the JCTD.</p>						
<p>Counter Intelligence - Human Intelligence Architecture Modernization Program, Intelligence Operations Now (CHAMPION)</p> <p>The Joint Requirements Oversight Council (JROC) validated the capability need for CHAMPION as a FY 2006 new start Joint Capability Technology Demonstration (JCTD). The outcome will provide improved capabilities for the counter-intelligence, human-intelligence and special forces communities of interest. These improvements will provide an accessible and actionable information system for management of the CI/HUMINT collection, mission planning and asset management information. The capabilities include technologies for integration of structured and un-structured reports, entity extraction and tagged geospatial information. The primary outputs demonstrated to the users and evaluated in the Military Utility Assessment are: 1) joint data standard for human domain; 2) CHAMPION information collection tool and associated concept of operations (CONOPS), tactics, techniques and procedures (TTPs); 3) CI-HUMINT mission management tools with federated search capability and data replication/ access across multiple networks; and 4) integrated geo-tagged photo extraction, CIHUMINT data access tools for multi-intelligence discipline fusion. The efficiencies to be gained are: 1) improved effectiveness of HUMINT operations; 2) elimination of Human domain data stovepipes; 3) joint human domain data standard; 4) improved web enabled data access across multiple networks and security</p>		2.500	0.484	0.000	0.000	0.000

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B. Accomplishments/Planned Program (\$ in Millions)					
<p>project under sponsorship of JFCOM with STRATCOM as a cosponsor. CDCIE will transition to DISA's Global Information Grid (GIG) Enterprise Services and Information Assurance Networking program offices. DISA is the lead agency. The primary outputs and efficiencies to be demonstrated in the JCTD Operational Utility Assessment are (1) ability of the Joint Force Commander to collaborate with all mission partners, including coalition, multinational and interagency partners, using internationally recognized format and protocol standards, and (2) ability to share information with mission partners between different networks, classification levels and releasabilty boundaries.</p> <p><i>FY 2009 Accomplishments:</i> Completed security testing of spiral 2 and operational utility analyses on the system. Spiral 2 demonstrated the addition of shared white board collaboration with cross security domain Web Services capabilities in operationally representative exercise environments. Systems were installed CENTCOM and PACOM for real-world use. FY 2010 Planned Output: Transfer government interface for configuration management of certified product configurations to the Defense Information System Agency. Complete the JCTD.</p> <p><i>FY 2010 Plans:</i> Transfer government interface for configuration management of certified product configuration to the Defense Information System Agency. Install system in PACOM, EUCOM, Defense Intelligence Agency, Customs and Border Protection and Joint IED Defeat Organization worldwide .The system includes whiteboard and chat tool. The system is integrated with Web enabled Cross Domain Information Sharing applications. Transition manager is DISA. FY2011 Planned Output: Complete transition to DISA. Complete the JCTD</p>					
<p>Event Management Framework (EMF)</p> <p>The Joint Requirements Oversight Council (JROC) validated the capability need for the EMF ACTD as a new start in FY 2006. The goal of EMF is to demonstrate the ground breaking capability of vertical and horizontal sharing of heretofore stove-piped information among organizations within and outside</p>					
	3.000	0.000	0.000	0.000	0.000

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B. Accomplishments/Planned Program (\$ in Millions)					
the National Senior Level Decision Support System JCTD. FY 2011 Planned Output - Transition to the Department's Enterprise C2 System/POR (currently envisioned to be GCCS-J).					
<p>Focused Lethality Munition (FLM) Small Diameter Bomb (SDB)</p> <p>The Joint Requirements Oversight Council (JROC) validated the capability need for FLM as a new start in FY 2006. The outcome of FLM is to provide the Combat Air Force the ability to prosecute high-value targets in collateral damage sensitive environments. FLM integrates a carbon fiber warhead case and the multi-phase blast explosive (MBX) onto the existing Small Diameter Bomb (SDB) I airframe. The FLM is not intended to replace SDB I but to complement it. FLM's sub-four meter accuracy will result in pin-point focused lethality with minimal collateral damage effects. FLM is a four-year project under sponsorship of United States Central Command (USCENTCOM) and with the U.S. Air Force as Lead Service/Agency. Completion of system development, demonstration, and fielding (approximately 50 residual FLM weapons) occurs by mid-CY 2008 with continued contractor provided system field support through mid-CY 2010.</p> <p>The primary outputs and efficiencies to be demonstrated in the JCTD Military Utility Assessment are (1) successful integration of the carbon fiber warhead and MBX onto the existing SDB I airframe with a fully functioning weapon and kill mechanism, (2) safe carriage and separation from F-15E, (3) to demonstrate FLM's sub-four meter accuracy, (4) the elimination of fragmentation as kill mechanisms in the FLM weapon integration design,(5) a full and complete characterization of FLM's capability against defined a target set for USCENTCOM.</p> <p>The planned transition strategy is: (1) Upon successful Military Utility demonstration, USCENTCOM will conduct Extended User Evaluation (EUE) of the residual FLM weapons; (2) Upon receipt of formal direction and funding, the SDB program office will transition FLM into the formal acquisition cycle at Milestone C acquiring Low Rate Initial Production (LRIP) quantities; (3) The SDB program office will conduct follow-on system development and demonstration, production, and fielding support.</p>					
	FY 2009	FY 2010	FY 2011 Base	FY 2011 OCO	FY 2011 Total
	1.000	0.000	0.000	0.000	0.000

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APPROPRIATION/BUDGET ACTIVITY 0400: <i>Research, Development, Test & Evaluation, Defense-Wide</i> BA 3: <i>Advanced Technology Development (ATD)</i>		R-1 ITEM NOMENCLATURE PE 0603648D8Z: <i>Joint Capability Technology Demonstration (JCTD)</i>		PROJECT P648: <i>Joint Capability Technology Demonstration (JCTD)</i>	
B. Accomplishments/Planned Program (\$ in Millions)					
<i>FY 2010 Plans:</i> Complete integration of Spiral 2 components: Facility Based Mixed Reality and Augmented Reality demonstration systems. Conduct Operational Demonstration in July 2010 at USMC and Army facilities TBD. Begin Transition of FITE JCTD capability to applicable Programs of Record.					
National Senior Leadership Decision Support Service (NSLDSS)					
<p>The Joint Requirements Oversight Council (JROC) validated the need for NSLDSS as an FY 2008 new start. NSLDSS provides senior decision-makers a method for developing rapid situation awareness to support response planning and execution to time-critical events of national significance. Current processes rely heavily on teleconferences, resulting in much time spent on discovery, not decision-making. Information used to support decision-making is spread across the enterprise, not readily available in dynamic forms to distributed participants. NSLDSS is a combined hardware and software system consisting of DoD and commercial databases, search engines, source repositories, network enterprise services, policy decision services, enterprise universal data descriptor item, visualization tools, and web 2.0 capabilities. The primary outputs and efficiencies to be demonstrated in the JCTD are: (1) improved global situational awareness for senior leadership, (2) improved course of action options, and (3) improved quality of information for senior leader decision-making in a collaborative environment. The user sponsor is the Joint Staff J3 National Military Command Center (NMCC) and the Lead Agency is DISA.</p> <p><i>FY 2009 Accomplishments:</i> Spiral I Improve Global Situational Awareness. Leverage existing tools to enhance Situational Awareness; Joint IED Defeat Organization - Counter-IED Operations Integration Center (JIEDDO (COIC)); STRATCOM (NDMI); DIA (DIOCC); NORTHCOM (Event Mgt Framework); Net Centric Enterprise System (NCES) (Collaboration, M2M, Security, Discovery; Search, etc); Identified and exposed data sources supporting Mission Threads (C2BMC, ESSA, METOC, etc) . Mission Threads:</p>					
	2.000	3.025	3.250	0.000	3.250

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B. Accomplishments/Planned Program (\$ in Millions)								
				FY 2009	FY 2010	FY 2011 Base	FY 2011 OCO	FY 2011 Total
<p>Control Tools that greatly enhance Planning and Execution across multiple COCOMS. These tools will be provided as web services, so they can easily be extended to support Combined Operations as directed by the Operational Sponsor. The JCRE capability will be achieved by extending and integrating the following technologies: Joint Force Global Situational Awareness (SA) Tools; Joint Force Engagement Packages; and Joint Force Synchronization Tools. These JCRE technology components will be implemented using a Service Oriented Architecture (SOA) with distributed service orchestration. These JCRE technologies, tested on the Global Information Grid (GIG), will help validate whether the evolving GIG IP architecture and enterprise services can support the time sensitive performance requirements for global operations. Output and Efficiencies: percentage of relevant data that is properly synchronized; percentage of global operation centers that have Synchronization awareness; percentage of synchronization problems that go undetected for more than 10 minutes; Average time to detect a synchronization problem; Average time to determine impact of synchronization problems on effects; time to assemble and organize global effects; workload to assemble and organize global effects; time to synchronize global actions, capabilities, and resources; workload to synchronize global actions, capabilities, and resources; number of resynchronizations / number of original synchronizations (synchronization robustness); time to create a globally synchronized operational plan. The lead service is the Navy and the lead CoComs are U.S. Strategic Command and U.S. Special Operations Commands.</p> <p><i>FY 2009 Accomplishments:</i> Prepared JCRE capability for primary transition to the Department's Enterprise C2 System/POR (currently envisioned to be GCCS-J). The Extended User Evaluation (EUE) Package consists of the JCRE System Prototype (all hardware and software required to host JCRE capabilities, in full or presentation server configuration), is being installed at USSTRATCOM, USSOCOM and DISA as necessary, and finalized Concepts of Operations (CONOPS) and Tactics, Techniques, and Procedures (TTP) documents and training packages, to be delivered to US Joint Forces Command (USJFCOM). Secondary transition targets include USSTRATCOM and USSOCOM programs of record-Integrated Strategic Planning & Analysis Network (ISPAN) and Special Operations Mission</p>								

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B. Accomplishments/Planned Program (\$ in Millions)																							
<table border="1"> <thead> <tr> <th></th> <th>FY 2009</th> <th>FY 2010</th> <th>FY 2011 Base</th> <th>FY 2011 OCO</th> <th>FY 2011 Total</th> </tr> </thead> <tbody> <tr> <td>and planned transition of LMCS to Program of Record. Finalized CONOPS documentation. Initiated transition of LMCS to Product Director, Army Watercraft Systems (PD AWS). Completed JETA-SPOD ACTD in September 2010.</td> <td></td> <td></td> <td></td> <td></td> <td></td> </tr> <tr> <td> Joint Force Protection Advanced Security System (JFPASS) The Joint Requirements Oversight Council validated the capability need for JFPASS as an FY 2008 new start. JFPASS addresses the validated problem that current force protection technologies and concepts of operation do not provide a comprehensive, effective, and sustainable Joint force protection capability. Fielded systems do not provide comprehensive situation awareness, absorb too much manpower, and are too costly with many variants and redundancies. The outcome of JFPASS is to demonstrate and transition an integrated joint force protection Command and Control architecture, providing rapid situation awareness where needed, decision support, and more effective force protection with reduced workload through systems integration. The primary outputs and efficiencies to be demonstrated in the JCTD are: 1) numbers of currently distinct force protection systems that are integrated for common situation awareness; 2) decreased time required to provide situation awareness to all in chain of command with force protection response missions; 3) decrease in operations center manning and workload required to maintain force protection situation awareness and manage situation responses. JFPASS is a 3-year project sponsored by US European Command. The project will conduct an initial demonstration and limited assessment after one year, to be followed by in-theater installations and operational utility assessment in the second year. Army, Navy, and Air Force force protection experts are participating and contributing funding and expertise to the demonstration of this Joint force protection capability. The US Navy is providing the Technical Manager, US Air Force provides the deputy Technical Manager, and US Army provides the Transition Manager. This project is aligned with the Joint Staff Installation Unit Base Integrated Protection Capabilities Based Assessment process. </td> <td align="center">4.800</td> <td align="center">4.808</td> <td align="center">0.000</td> <td align="center">0.000</td> <td align="center">0.000</td> </tr> </tbody> </table>							FY 2009	FY 2010	FY 2011 Base	FY 2011 OCO	FY 2011 Total	and planned transition of LMCS to Program of Record. Finalized CONOPS documentation. Initiated transition of LMCS to Product Director, Army Watercraft Systems (PD AWS). Completed JETA-SPOD ACTD in September 2010.						Joint Force Protection Advanced Security System (JFPASS) The Joint Requirements Oversight Council validated the capability need for JFPASS as an FY 2008 new start. JFPASS addresses the validated problem that current force protection technologies and concepts of operation do not provide a comprehensive, effective, and sustainable Joint force protection capability. Fielded systems do not provide comprehensive situation awareness, absorb too much manpower, and are too costly with many variants and redundancies. The outcome of JFPASS is to demonstrate and transition an integrated joint force protection Command and Control architecture, providing rapid situation awareness where needed, decision support, and more effective force protection with reduced workload through systems integration. The primary outputs and efficiencies to be demonstrated in the JCTD are: 1) numbers of currently distinct force protection systems that are integrated for common situation awareness; 2) decreased time required to provide situation awareness to all in chain of command with force protection response missions; 3) decrease in operations center manning and workload required to maintain force protection situation awareness and manage situation responses. JFPASS is a 3-year project sponsored by US European Command. The project will conduct an initial demonstration and limited assessment after one year, to be followed by in-theater installations and operational utility assessment in the second year. Army, Navy, and Air Force force protection experts are participating and contributing funding and expertise to the demonstration of this Joint force protection capability. The US Navy is providing the Technical Manager, US Air Force provides the deputy Technical Manager, and US Army provides the Transition Manager. This project is aligned with the Joint Staff Installation Unit Base Integrated Protection Capabilities Based Assessment process.	4.800	4.808	0.000	0.000	0.000
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B. Accomplishments/Planned Program (\$ in Millions)						
		FY 2009	FY 2010	FY 2011 Base	FY 2011 OCO	FY 2011 Total
<p><i>FY 2009 Accomplishments:</i> Refined situation awareness and systems integration architecture. Completed Operational Demonstration 1 and limited utility assessment at CONUS facility. Install integrated capability at high priority EUCOM-selected base. Conducted Operational Demonstration 2. Continued transition planning.</p> <p><i>FY 2010 Plans:</i> Complete utility assessment. Complete JCTD. See JCTD BA4 R2a for additional transition activity.</p>						
<p>Joint Multi-Mission Electro-Optic Sys. (JMMES)</p> <p>The Joint Requirements Oversight Council validated the capability need for JMMES as an FY 2007 new start. The outcome of JMMES is demonstration and transition of airborne sensors and automated processing for automatic detection of items of interest for Joint Service, Coalition, and Interagency partners. The JMMES project will demonstrate use of advanced multi-spectral sensors in an aircraft turret compatible with existing turret mounts in US Navy, US Army, Drug Enforcement Agency, and British and Canadian aircraft, as well as future planned unmanned air systems. The project will develop and demonstrate automatic processing and automated operator cueing for targets such as submarines, mines, targets under trees, illicit crops, and search-and-rescue targets at sea. The primary outputs and efficiencies to be demonstrated in JMMES Military Utility Assessments are (1) ability of JMMES to recognize targets of interest, in terms of (a) percent of auto detections and auto cues that are relevant, (b) distance error of auto detect and auto cue reports, (c) timeliness of reports (seconds) to decision makers; and (2) ability of JMMES to defeat denial and deception efforts, in terms of (a) percent of denial and deception efforts defeated, (b) where and when JMMES applies (operating environments, seasons, time of day, range, etc.), (c) percent of time operable during missions, and (d) reliability and logistic support requirements. JMMES is a 3-year project sponsored by U.S. Pacific Command and U.S. Southern Command. Initial capabilities will be demonstrated and operated in FY 2007, with demonstrations against additional targets with additional aircraft types in FY 2008 and FY 2009.</p>		4.600	0.000	0.000	0.000	0.000

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B. Accomplishments/Planned Program (\$ in Millions)						
		FY 2009	FY 2010	FY 2011 Base	FY 2011 OCO	FY 2011 Total
<p>Transition activities began in FY 2007, leading to firm transition to programs of record, with proposed BA4 funding bridge if the Navy transition Program of Record slips to FY 2012. The lead Service is U.S. Navy.</p> <p><i>FY 2009 Accomplishments:</i> Completed flight testing and conducting military utility assessment (MUA). Supported ongoing transition and preparation for FY 2010 sustainment/integration activities (bridge to program of record). Completed Concept of Operations, Tactics/Techniques/Procedures, and System Architecture documentation. Completed military utility assessment. Completed the JCTD.</p>						
<p>Joint Surface Warfare (JSuW)</p> <p>The Joint Requirements Oversight Council (JROC) validated the capability need for JSuW as an FY 2007 new start. The output of the JSuW JCTD will be to allow multiple existing Intelligence, Surveillance, and Reconnaissance (ISR) assets, launch platforms, and standoff weapons to communicate via maturing weapons data link network technologies. The efficiency will be that Joint ISR platforms may provide initial targeting data and in-flight targeting updates to standoff weapons while the launch platform either remains beyond or decreases time inside the threat envelope. As a result of this interaction via the weapons data link network, the Combatant Commander will be provided multiple options for joint kill chains to increase operational agility, and have significantly extended space in which surface targets may be successfully prosecuted.</p> <p><i>FY 2009 Accomplishments:</i> System testing and flight demonstration.</p> <p><i>FY 2010 Plans:</i> Final demonstration and JCTD completion.</p>		5.800	1.452	0.000	0.000	0.000
Large Data		9.000	0.000	0.000	0.000	0.000

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B. Accomplishments/Planned Program (\$ in Millions)								
				FY 2009	FY 2010	FY 2011 Base	FY 2011 OCO	FY 2011 Total
CONOPs and TTPs, based on user feedback. FY2011 Plans: JCTD complete. Capabilities transition to user community.								
Mapping the Human Terrain (MAP-HT) The Joint Requirements Oversight Council (JROC) validated the capability need for MAP-HT as a FY 2007 new start Joint Capability Technology Demonstration. The outcome will provide improved capabilities to effectively collect, consolidate, visualize and understand open source socio-cultural (green data) information to assist Commanders understanding of the human terrain in their Area of Responsibility (AOR). MAP-HT JCTD will develop and demonstrate an integrated, open-source, spatially/relationally/temporally referenced human terrain data collection and visualization toolkit to support Brigade Combat Teams (BCT)/Regimental Combat Teams (RCT) in understanding the human terrain in which they operate. The overall project context for MAP-HT is development and deployment by, through, and with deployed units in theaters of operations. The primary outputs to be demonstrated to the users and evaluated in the Military Utility Assessment are: (1) provide a web services application toolkit to collect, disseminate, analyze, and visualize socio-cultural information in geospatial and social network contexts at the non-classified and secret levels, (2) provide standard operating procedures (SOP) and concept of operations (CONOPS) , as well as tactics, techniques and procedures (TTP), (3) provide training on-line and manuals on the use of the system, (4) establishes direct cultural support to BCT/RCT commanders, civil affairs and interagency end-users, which will minimize loss in continuity between unit relief in place/transfer of authority. (U//FOUO) The MAP-HT Transition Sponsor is USA Distributed Common Ground Station Program of Record (DCGS-A POR). The sponsoring Combatant Command (CoCOM) is U.S. Central Command (CENTCOM). Other involved organizations include the U. S. Marine Corps, U. S. Special Operations Command (USSOCOM) and the U.S. Army Civil Affairs and Psychological Operations Command. The U.S. Army is the lead organization.				1.200	0.000	0.000	0.000	0.000

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B. Accomplishments/Planned Program (\$ in Millions)						
		FY 2009	FY 2010	FY 2011 Base	FY 2011 OCO	FY 2011 Total
<p><i>FY 2009 Accomplishments:</i> Revised Management & Transition Plan to incorporate changes determined by oversight group. Integrate, demonstrate and assess spiral 2 capability and provide interim capability for fielding. Developed spiral 3 capabilities and associated assessment plan and conops. Completed the JCTD. FY 2010 Transition Strategy to Distributed Common Ground System -Army (DCGS-A).</p>						
<p>Maritime Auto Super Track enhance Reporting (MASTER)</p> <p>The Joint Requirements Oversight Council (JROC) validated the capability need for MASTER (Maritime Automated Super Track Enhanced) as an FY 2007 new start. The initial goal of MASTER is to demonstrate a set of technologies with associated Concepts of Operations (CONOPS), which provide automatic tracking of ship traffic using both unclassified and classified methods and which will provide a tangible improvement of United States maritime domain awareness on a global-basis. The MASTER JCTD also provides a common set of Tactics, Techniques and Procedures (TTPs) to the Intelligence Community (IC) that will allow adoption of this new capability across the IC. The primary outputs and efficiencies to be demonstrated in the Military Utility Assessment (MUA) are to develop and deploy a persistent maritime awareness capability for the analyst, warfighter and decision maker that enables: (1) significant increase in worldwide, multi-INT vessel tracks using information sources from SCI/Secret/Unclassified-levels and dissemination of these "Super Tracks", to operational users at the JWICS and Secret security levels; (2) percent decrease in the time required for an intelligence analyst to assemble the maritime awareness picture of ships using track, cargo and people information; (3) percent increase in the ability of an analyst to determine ship threat profile (friend or foe) based on ship track, cargo and people information at the JWICS level; (5) percent increase in number of maritime awareness entities (ship, people, cargo, infrastructure) and the ability to manually and automatically fuse the data. The JCTD Residuals include: 1) Multi-INT fusion for worldwide MDA tracks with associated metadata; 2) web portal at the JWICS level; 3) SOA at JWICS level; 4) Alarms/alerts notification methodology; 5) Operationally tested CONOP for a 24/7 worldwide capability. MASTER is a three-year JCTD under the sponsorship of US Northern Command (NORTHCOM) and U.S. Navy, with</p>		1.577	0.000	0.000	0.000	0.000

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B. Accomplishments/Planned Program (\$ in Millions)								
				FY 2009	FY 2010	FY 2011 Base	FY 2011 OCO	FY 2011 Total
<p><i>FY 2011 Base Plans:</i> FY 2011 Planned Output: Complete data collection and assessment and finalize military utility assessment for final Net Zero-Plus strategy and roadmap for FOBs and U.S. installations.</p>								
<p>Shadow Harvest</p> <p>The Joint Requirements Oversight Council (JROC) validated the capability need for SHADOW HARVEST as an FY 2008 new start. The outcome of the SHADOW HARVEST JCTD is to provide Combatant Commands an integrated, joint airborne capability to provide persistent surveillance to consistently, accurately and efficiently find, fix, track and target enemy assets obscured by weather, vegetation, camouflage, concealment and/or deception (CC&D). The program leverages the Defense Intelligence Agency's (DIA) SHADOW HARVEST C-130 based program along with several maturing sensors and relevant networking/data fusion/recognition technologies. SHADOW HARVEST will provide a timely and low cost C-130 based approach to integrate, operationally deploy, and demonstrate new sensor processing, exploitation, and dissemination (PED) capabilities into the intelligence production cycle and will require fewer personnel, reduce or eliminate dependence on specialized collection platforms, mitigate the problems associated with equipment standardization and minimize the impact on the maintenance infrastructure. The goal of this JCTD is to transition a mature system, architectures, flexible adaptive CONOPS and platform which will allow for flexible airborne remote sensing in a tactical or irregular warfare environment. SHADOW HARVEST will be compatible with intelligence community, DoD and COCOM requirements and will provide a rapid to-the-field development capability for future sensor systems. SHADOW HARVEST is a two-year project sponsored by USSOUTHCOM, and the JCTD is scheduled to be complete by the end of FY 2009. It will transition to selected Program Manager(s) / Program of Record(s) by FY 2012. The lead service is the US Air Force. The DIA is the lead agency responsible for organizing a multi-agency, multi-service team for the JCTD. The primary outputs and efficiencies of the JCTD Joint Military Utility Assessments are: (1) Conduct multiple airborne mission demonstrations against challenging CC&D/ OTs using a tailorable C-130 multi-sensor system complete with on-board multi-phenomenology data</p>				6.100	0.000	0.000	0.000	0.000

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B. Accomplishments/Planned Program (\$ in Millions)					
platforms. Complete the JCTD. The FY 2010 Transition Strategy - begin Extended Use activities, continue with transition of STIRS JCTD capabilities to Programs of Record (POR).					
Tactical Service Provider (TSP)					
<p>The Joint Requirements Oversight Council (JROC) validated the need for TSP functionality. The TSP JCTD began in FY 2007. The TSP JCTD takes advantage of emerging wireless commercial technologies to enhance and improve C2 and Net-Centric capabilities to meet critical present and near-term requirements. TSP conducted a final operational demonstration and assessment in the fourth quarter of FY09. Transition to the Global Broadcast Service (GBS) program of record entailed non-recurring engineering to add bi-directional functionality testing to the GBS Test and Evaluation Master Plan, definitize acquisition documentation for Service ordering of upgraded GBS terminals, and inclusion of TSP JCTD demonstrated functionality in the GBS migration of broadcast management to the Defense Enterprise Computing Centers in FY 2010-FY 2011. TSP outcome improves throughput, efficiency and availability of broadband communications between strategic information sources and tactical users, as well as between tactical users. The output is wideband SATCOM multicast/broadcast of information products to deployed forces while providing lower data rate reach back SATCOM supporting two-way services for tactical users. The efficiency is substantial increase in delivery of tactically relevant command and control and intelligence-related information products to land mobile troops, and the near real time delivery of tactically generated information to operational and strategic echelons. TSP was a three year JCTD co-sponsored by USCENTCOM and USTRANSCOM. The Defense Information Systems Agency (DISA) is the integrating lead agency. US Air Force is the lead transition Service.</p> <p><i>FY 2009 Accomplishments:</i> Demonstrated militarily useful functionality in operationally relevant scenarios. Conducted operational utility assessment. Finalized documentation to transition functionality to programs of record. Completed the demonstration phase of the JCTD. Produce GBS Program focused developmental test and evaluation documentation for transition to sustainment and implementation. Perform pre-</p>					
	3.000	0.000	0.000	0.000	0.000

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B. Accomplishments/Planned Program (\$ in Millions)								
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(currently envisioned to be GCCS-J) POR. ACTD completion in September 2009. Transition Strategy: FY 2010 User Assessment and participation in UFL 2009. FY 2011 - Transition to the Department's Enterprise C2 System/POR (currently envisioned to be GCCS-J).								
<p>Transnational Information Sharing - Cooperation (TISC)</p> <p>The Joint Requirements Oversight Council (JROC) validated the capability need for TISC as an FY 2008 rolling start. The outcome of TISC is to provide software tools for a non-classified portal for collaboration, planning and assessment by external partners and interagency organizations. The TISC capability will allow disadvantaged users to use the portal at low or no cost and accessibility will be possible in austere and minimal network infrastructure environments. This capability will provide collaborative chat, identity management, translation and multi-lingual text chat and Web 2.0 social networking tools. Outputs and efficiencies will include improved planning and response to theater security cooperation challenges and stability and reconstruction operations. Technologies demonstrated will reduce the time and increase the effectiveness of disaster relief, humanitarian assistance and stability operations where DoD, interagency, non-governmental organizations, international organizations, coalition nations and other first responders need to cooperatively act, plan and assess courses of action. The TISC initial demonstration occurred in the 2008 Coalition Warrior Interoperability Demonstration events held at multiple locations. USEUCOM and USSOUTHCOM serve as sponsors and COCOM representatives to determine operational requirements, demonstrations, assessment and operational concepts. Requirements and operational assessment will include external partners outside of DoD in the TISC community of interest. The TISC capability (operational concepts, tactics and procedures) will transition to the Theater Security Cooperation community, while the sustainment of the information sharing portal will become the responsibility of DISA using a fee for service model. The lead COCOM responsibilities are jointly shared between the US Southern Command (SOUTHCOM) and the US European Command (EUCOM) and the lead agency is the Defense Information Systems Agency (DISA). TISC is a four year JCTD that will conclude in March 2011.</p>				3.000	3.630	0.000	0.000	0.000

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<p><i>FY 2009 Accomplishments:</i> Spiral 2 and later spirals demonstration and assessment will complete in African Endeavor and Common Endeavor for the EUCOM sponsor. Approval of the Management and Transition Plan. Continuing series of incremental capability technical demonstrations leading to the spiral 2 assessment.</p> <p><i>FY 2010 Plans:</i> Demonstrate and operationally assess TISC in the SOUTHCOM area of operations in Fuersas Aliadas Humanitarias (FAHUM) in April 2010 or another operational venue. FY 2011 Planned Output – Transition TISC capabilities and operational concepts to the Office of Primary Responsibility (OPR) for Theater Security Cooperation policy. Transition sustainment of the TISC portal will transition to DISA and other sustaining organizations in DOD, USG or others.</p>						
<p>One Box One Wire (OB1)</p> <p>The Joint Requirements Oversight Council (JROC) validated the need for OB1 as an FY-09 new start. The outcome of OB1 will be a generic computer workstation using a secure operating system separation kernel, virtual machine technology, and encrypted network communications path to enable a user to access multiple computer networks and information services operating at different levels of security from Top Secret to Unclassified from a single computer workstation. The information domains are kept separate. OB1 consolidates the network infrastructure from multiple terminals and network cabling at individual workstations to a single terminal connected to multiple data centers via one wire (network cable) — one box, one wire, multiple network and security domain access. The OB1 JCTD output will be formally evaluated and certified information security products pursuant to the combined DOD Intelligence Community Cross Domain Solution evaluation process managed by the Unified Cross Domain Management Office (UCDMO) and accredited for use in a broad spectrum of operational environments. The primary efficiencies include significantly reduced physical infrastructure (numbers of computers and network interface cards and wires), time and manpower savings in establishing</p>		0.500	7.260	7.800	0.000	7.800

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B. Accomplishments/Planned Program (\$ in Millions)							
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<p>mission networks, and savings in power, air conditioning, and other base/installation/office operating requirements. OB1 JCTD plans for a final demonstration and assessment in the fourth quarter of FY 2011. OB1 is a three year JCTD sponsored by USCENTCOM.</p> <p><i>FY 2009 Accomplishments:</i> Commenced assurance evaluation. Commenced network systems and security engineering and implementation planning with representative operational employment venues. Commenced assessment and deployment planning.</p> <p><i>FY 2010 Plans:</i> Continue security assurance evaluation, network systems and security engineering and implementation planning with representative operational employment venues. Commence operational assessment and deployment planning. Transition manager is Air Force Cryptologic Systems Group.</p> <p><i>FY 2011 Base Plans:</i> Conduct military utility assessment in operational network environments. Complete accreditation documentation and prepare for initial deployment. Transition to configuration management for sustainment Complete the JCTD.</p>							
<p>Mission Assurance Decision Support System (MADSS)</p> <p>The Joint Requirements Oversight Council (JROC) validated the need for MADSS functionality. The MADSS JCTD began in FY 2009. The expected output is a standardized framework and global capability for Commanders C2-related anomaly response and execution, and defense support to civil authorities. The MADSS JCTD will provide integrated C3 Operational and critical infrastructure relationships understanding by correlating data from different data sources, using web-based services, secure network and automated data transformation services. MADSS JCTD final demonstration and assessment will occur in the third quarter of FY 2011, with transition to Defense Information Systems Agency programs of record in the fourth quarter of FY 2011. The expected efficiencies are improved</p>			2.500	1.283	1.313	0.000	1.313

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B. Accomplishments/Planned Program (\$ in Millions)						
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<p><i>FY 2009 Accomplishments:</i> Completed Implementation Directive; completed first draft of Concept of Operations; conducted multiple Joint Precision Airdrop System Medical Express (Micro Lightweight (JPADS-MedEx MLW) technical tests from C-123 and C-130 aircraft; developed a warfighter capabilities document; completed Management and Transition Plan (MTP); concluded Analysis of Alternatives (AoA); completed the design and tested JPADS-MedEx delivery pod on the Tigershark Unmanned Aerial System (UAS).</p> <p><i>FY 2010 Plans:</i> Identify and select competitive prototype contracts for JPADS-MedEx Ultra Lightweight (JPADS-MedEx ULW) systems; complete technical multiple technical test for Joint Combat Casualty Care System (JCCCS); conduct operational demonstrations #1 and #2; conduct limited operational utility assessment; and execute spiral development #1.</p> <p><i>FY 2011 Base Plans:</i> Conduct operation demonstration #3 to fully integrated JCCS and JPADS-MedEx (ULW and MLW) systems; conduct final operation utility assessment; execute spiral development #2; and complete final report and training documents.</p>						
<p>Cooperative Security Engagement (CSE)</p> <p>The Joint Requirements Oversight Council (JROC) validated the capability need for CSE as an FY 2009 new start. The outcome of CSE is to demonstrate operational concepts and tools for enabling joint, multi-national planning, coordination and synchronization. CSE will provide a framework for improved inter-agency adaptive planning, regional/event based information sharing, and integrated event assessment. The JCTD is a three year project under sponsorship of U.S. Southern Command (SOUTHCOM) with U.S. European Command (EUCOM), and U.S. Agency for International Development (AID) as cosponsors. Technical lead is the US Army Corps of Engineers. Transition will incorporate CSE capabilities into COCOM stability operations, including CONOPS and policy. JFCOM</p>		3.500	0.000	1.697	0.000	1.697

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B. Accomplishments/Planned Program (\$ in Millions)						
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at a distance from the target to be a viable military option. Develop/refine requirements and documentation for formal acquisition effort.						
<p>Joint Multi-Effects Warhead System (JMEWS)</p> <p>The Joint Requirements Oversight Council (JROC) validated the capability need for JMEWS as an FY 2009 new start. The JMEWS JCTD will demonstrate an updated multi-effect warhead system aboard the Tomahawk Land Attack Missile (TLAM). This warhead technology will provide a leap-ahead capability against a widely varied target set, which includes hard and soft targets. In concert with this warhead, a Third-Party In-Flight Targeting (3PT) system will be demonstrated that will allow dynamic targeting and retasking of the missile as intelligence is updated. Using these technologies, Combatant Commanders will have the reliable option of neutralizing heavily defended and dynamic targets without the incursion of manned platforms. Hardware and software changes to the TLAM Program of Record (PMA-280) will be incorporated via Engineering Change Proposals once demonstrated. Deliverables will also include documented Concept(s) of Operation, Tactics, Techniques, and Procedures. Production of the TLAM will be shifted to replace the current warhead with the JMEWS warhead, and to add the datalink, radio equipment, and interfaces necessary for 3PT. JMEWS value to Joint Warfighter is it increases number of targets held at risk and reduces cost; Increased flexibility in access denied environments; provides a long range, survivable, high-lethality weapon. The User Sponsor U.S. Special Operations Command (SOCOM), U.S. Strategic Command (STRATCOM) and the Lead Service is the US Navy.</p> <p><i>FY 2009 Accomplishments:</i> Completed systems engineering, integration, & testing.</p> <p><i>FY 2010 Plans:</i> Multiple targets demonstration, Validation, Joint Military Utility Assessment (JMUA).</p>		3.000	3.630	6.500	0.000	6.500

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B. Accomplishments/Planned Program (\$ in Millions)						
		FY 2009	FY 2010	FY 2011 Base	FY 2011 OCO	FY 2011 Total
<i>FY 2011 Base Plans:</i> Transition to Tactical Tomahawk (TACTOM) production. Transition to Program of Record (POR) first quarter of FY 2012 .						
FY 2011 JCTD New Starts Funding for FY 2011 JCTD new starts that will result from the JCTD selection process that will begin in March 2010. New start selections will be finalized in August/September of 2010, just prior to the year of execution. These funds will start ten to twelve new starts in FY 2011. Although the specific projects are unknown at this time, the 2011 selection process provides a more rapid delivery of capabilities than the traditional, incremental programming and budgeting methods that are supported by the deliberative Planning, Programming, Budgeting and Execution (PPBE) process. The JCTD process is adaptive and provides an agile technology development and demonstration program to better address a quickly changing threat. The JCTD model is an agile process spanning of two to four years. The concept falls between the Joint Rapid Action Cell (JRAC) urgent needs process of less than two years with little or no development, and the traditional, more deliberate, formal acquisition process that can stretch five to ten years. Final selection of projects just prior to the fiscal year allows for the program to be as agile as possible. <i>FY 2011 Base Plans:</i> Anticipate starting twelve to fifteen new start projects in FY 2011.		0.000	0.000	68.000	0.000	68.000
Tactical Edge Data Solutions (TEDS) The Tactical Edge Data Solutions JCTD was validated by the Joint Requirements Oversight Council for a FY 2010 start. The stated outcome of the JCTD is the implementation of C2 Core extensions for tactical information at the Battalion level so that Web-services data sharing frameworks based on Universal Core (UCore) can enable data sharing among disparate systems. The JCTD will focus on exchanging data from Army and Marine Corps C2 Authoritative Data Sources (ADS) for the		0.000	1.500	1.500	0.000	1.500

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acquisition and sustainment. The demonstrations are planned for completion in the first half of FY 11. Transition will commence in 3rd quarter FY11, pending successful OUA results.						
<p>Pacific Sail</p> <p>Pacific Sail was an FY 2009 rolling start JCTD. Classified content only. The user sponsor is USPACOM and the Operational Manager is US Pacific Fleet. This project integrates US Air Force and US Navy capabilities into a new capability that addresses one of USPACOM's priority capability gaps. An initial demonstration was conducted in late FY 2009, and final demonstration is scheduled for late FY 2010. Pacific Sail project details are classified.</p> <p><i>FY 2009 Accomplishments:</i> Classified content. Integrated US Air Force and US Navy components, conducted land-based demonstration, validating the potential capability of the planned sea-based system.</p> <p><i>FY 2010 Plans:</i> Classified content. Conduct systems integration of sea-based components, and complete operational demonstration of sea-based system. Complete coordination for follow-on transition.</p>		4.000	4.000	0.000	0.000	0.000
<p>Rapid Reaction Tunnel Detection (R2TD)</p> <p>The Joint Requirements Oversight Council (JROC) validated the capability need for R2TD as an FY-10 new start. The outcome of R2TD is to demonstrate a set of detection and mapping technologies, and establish procedures to provide Joint Force Commanders with a capability to detect characterize and interdict tunnels on the battlefield and beneath the US borders. R2TD is a two-year project under the sponsorship of the United States Northern Command (NORTHCOM) and Joint Task Force North support from the United States Army Corps of Engineers. R2TD will complete development and demonstration by end of CY 2011, and transition to NORTHCOM and Joint Program Manager Guardian by 2Q FY12. The lead service is Army. The primary outputs and efficiencies to be demonstrated in the JCTD Military Utility Assessment are (1) accurately locate subsurface voids up to 100 feet, (2)</p>		0.000	3.525	3.460	0.000	3.460

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B. Accomplishments/Planned Program (\$ in Millions)						
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<p><i>FY 2010 Plans:</i> Approved Implementation Directive (ID). Conduct two technical demonstrations, Conduct repetitive evaluations of CONOPs / TTPs, threats and environment, and scenarios / vignettes. Spiral out capabilities as approved by National Geospatial-Intelligence Agency (NGA).</p> <p><i>FY 2011 Base Plans:</i> Approved Management Transition Plan (MTP). Conduct two operational demonstrations. Conduct Joint Operation Utility Assessment (JOUA). Spiral out capabilities as approved by NGA. FY12 Planned Output: Execute transition activities to provide deliverables to USA (PM-BC PM-UAS). The Transition Manager is USA PM-UAS and SOCOM.</p>						
<p>Fixed Wing Advanced Precision Kill Weapon System (FW-APKWS)</p> <p>The Joint Requirements Oversight Council (JROC) validated the capability need for FW- APKWS JCTD as an FY 2010 New Start. The objective of the FW APKWS JCTD is to provide the legacy AV-8B and A-10 aircraft with a precision air-to-ground low collateral damage weapon for use in irregular warfare operating theaters and beyond. The FW- APKWS JCTD provides a guided rocket that will help fill the gap left by a diminishing supply of laser Maverick (LMAV) missiles which are out of production. In addition, these legacy platforms are not included as threshold platforms in the Joint Air-to-Ground Missile (JAGM) Program of Record (POR). The FW-APKWS JCTD is considered very low risk as it leverages the existing APKWS POR developing laser guided rockets for the AH-1W rotocraft. As such it is anticipating a rapid transition to the APKWS POR upon completion of the Military Utility Assessment (MUA). Deliverables will include documented Concept(s) of Operation, Tactics, Techniques, and Procedures, and the Technical Data Package necessary to offer a fixed-wing variant in the APKWS POR. In addition, 50 combat-ready residuals will be delivered (25 USN, 25 USAF). The Combatant Command/User Sponsor is the U.S. Central Operations Command (CENTCOM) and the Lead Service/ Agency is USN (PMA-242).</p>		0.000	3.500	4.000	0.000	4.000

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B. Accomplishments/Planned Program (\$ in Millions)								
				FY 2009	FY 2010	FY 2011 Base	FY 2011 OCO	FY 2011 Total
<p>The Joint Requirements Oversight Council (JROC) validated the need for ISOM as FY-10 new start. The ISOM JCTD outcome is to demonstrate real-time Internet Protocol (IP) satellite communications (SATCOM) situational awareness (SA) and a scalable and policy-based management system that enables dynamic allocation and provisioning of SATCOM resources. The JCTD will streamline existing SATCOM resource management tools which will greatly improve the ability to make the most of underutilized SATCOM resources or to resolve complex warfighter communications outages. The lead agency is DISA. The primary outputs and efficiencies to be demonstrated are: (1) integrated, real-time situational awareness of SATCOM resources that provides a single, over-arching view of current SATCOM allocations and the load on these links, and (2) an automated ability to act on this SA information by dynamically re-allocating or re-provisioning the SATCOM resources given to IP SATCOM networks. ISOM JCTD plans for a final demonstration and assessment in the third quarter of FY 2012. ISOM is a three year JCTD sponsored by USSTRATCOM.</p> <p><i>FY 2010 Plans:</i> Developed Implementation Directive and Management and Transition Plan. Begin development of Concepts of Operations (CONOPs), Tactics, Techniques, and Procedures (TTPs) and Training documents. Conduct initial technical and operational demonstration. Complete Spiral 1 - the implementation of Web Services and the integration of a data exchange model via industry standards within the ISOM lab test bed architecture. Demonstrate an integrated, real-time SA of IP modem hub and terminal information, within the ISOM lab testbed architecture. Technical manager is DISA.</p> <p><i>FY 2011 Base Plans:</i> Continue development of Complete CONOPs, TTPs, and Training documents. Conduct second technical and operational demonstration. Complete Spiral 2 – the integration of ISOM SA server and policy-based management system. Development of a common information exchange schema for integration with Defense Information Systems Network. Transition manager is DISA. FY 2012 Planned Output: Conduct operational utility assessment in operational network environment. Demonstrate a scalable and policy-based management system that enables dynamic allocation and provisioning</p>								

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B. Accomplishments/Planned Program (\$ in Millions)						
		FY 2009	FY 2010	FY 2011 Base	FY 2011 OCO	FY 2011 Total
of SATCOM resources in an end-to-end over the air architecture. Complete CONOPS, TTPs, and Training documents. Prepare for initial deployment. Transition to configuration management for sustainment. Complete the JCTD						
Orion Unmanned Aircraft System The Joint Requirements Oversight Council (JROC) validated the need for Orion as FY-10 new start. Additional, persistent Intelligence, Surveillance and Reconnaissance capability is critically needed across the Combatant Commands. The Orion UAS outcome will demonstrate 120 hr sortie endurance with nominal 1000 lbs payload (max of 2600 lbs) at 15,000 ft with modular design allowing for integration of a myriad of payloads including EO/IR, SIGINT, Ground Moving Target Indication, wide area surveillance, and communications relay. The demonstration of this 5-day capability will validate decreased manning levels necessary to operate autonomous systems thereby reducing life-cycle costs. Additionally, the integration of advanced avionics, commercially available propulsion, and standards based (open-architecture) interfaces will allow the Department an affordable, flexible solution to the CoCom ISR demands. The Orion JCTD will initially demonstrate 5-day endurance and reliability. Subsequent efforts will evaluate payload flexibility and modularity. The lead service/agency is the Air Force. The Orion JCTD plans for a final demonstration and assessment in 2011. Orion is a two year JCTD sponsored by USCENTCOM. <i>FY 2010 Plans:</i> Develop Implementation Directive and Management Plan with Transition Strategy. Assessment Organization Identified and develop Integrated Assessment Plan (IAP). Develop TTPs and CONOPS. Develop Training Support Packages Complete Assessments and System Critical Design Review, Flight Readiness Review. <i>FY 2011 Base Plans:</i> Demonstration schedule: First flight: early FY 2011, First 5-day flight: late FY 2011, Payload demonstrations: FY 2011		0.000	5.000	5.000	0.000	5.000

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B. Accomplishments/Planned Program (\$ in Millions)								
				FY 2009	FY 2010	FY 2011 Base	FY 2011 OCO	FY 2011 Total
Planned Transition Strategy: 1) Develop and validate manning for long-endurance, autonomous ISR platforms. 2) Capability to provide flexibility of configuration with open-architecture design. 3) Provide Orion UAS to USAF (303rd AESW) for theater deployment.								
<p>National Technical Nuclear Forensics (NTNF)</p> <p>The Joint Requirements Oversight Council (JROC) validated the need for NTNF as FY-10 new start. This project will strengthen strategic nuclear deterrence by enhancing nuclear forensics capabilities supporting attribution after release of nuclear materials. Classified details of the problem can be provided upon request.</p> <p>The outcome and efficiencies of NTNF will be to integrate advanced air and ground debris sample collection technologies in both manned and unmanned platforms, and develop and assess a joint interagency concept of operations for advanced sample collection with global applicability. The project will also demonstrate enhanced integrated yield estimation methods for nuclear events. The techniques to be employed will increase capabilities to collect nuclear debris, while enhancing safety for federal and local incident responders. Details of collection capabilities and concepts of operation are classified and can be provided upon request. The lead service/agency is the Air Force and Defense Threat Reduction Agency (DTRA). The NTNF JCTD plans for a final demonstration and assessment in 2012. Orion is a three year JCTD sponsored by USSTRATCOM.</p> <p><i>FY 2010 Plans:</i> Capability outputs are CLASSIFIED.</p> <p><i>FY 2011 Base Plans:</i> Capability outputs are CLASSIFIED.</p>				0.000	2.750	3.950	0.000	3.950

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B. Accomplishments/Planned Program (\$ in Millions)								
				FY 2009	FY 2010	FY 2011 Base	FY 2011 OCO	FY 2011 Total
Planned Transition Strategy: 1) Sample collection technologies, incident mapping capability, yield estimation software; 2) Training packages, concepts of operation, tactics/techniques/procedures; 3) Transition to US Air Force and Joint programs of records to be determined.								
<p>Emerging Technologies</p> <p>Joint enabling technologies that are either directed by Congress or initiated by the Rapid Fielding Directorate. Over the past several years' congressional committees have highlighted the potential of mature, joint technologies and provided resources to the JCTD program to investigate the military utility of these technologies. The Rapid Fielding Directorate also becomes aware of promising technologies which may have transformational application to JCTDs. The need for these technologies may not be realized until an JCTD is mid-way through its development or after a final demonstration. In most cases, these enabling technologies have broader application across several functional capabilities addressed by various JCTDs. This funding is used to assist in the rapid of development emerging capabilities that are deemed most critical to the combatant commanders where agility and rapid fielding are the most important criteria or issues of extreme national interest. These issues are of high interest by the warfighter that are deemed most urgent. These funds act as a catalyst and used to aid a service or developing partner to ensure the capability reaches the warfighter in the most rapid fashion. Recent examples of emerging technologies funded are Mini PTDS and Next Generation Over the Horizon Radar and Netted Iridum.</p> <p><i>FY 2009 Accomplishments:</i> NEXGEN OTH and Mini PTDS: A portion of these funds aided the development of the Next Generation Over the Horizon Radar (NEXGEN OTH) which is a project that is critical to USNORTHCOM and homeland defense. It is also being developed in partnership with Australia. The US has limited homeland defense capability to track cruise and ballistic missiles and other low-altitude, small sized air targets. NORTHCOM has no 24/7 wide-area maritime surface surveillance capabilities. The solution is to install a small-scale two-dimensional antenna array(s) at a CONUS site with established infrastructure and environmental clearances using digital, two dimensional</p>				3.000	5.602	12.597	0.000	12.597

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B. Accomplishments/Planned Program (\$ in Millions)						
		FY 2009	FY 2010	FY 2011 Base	FY 2011 OCO	FY 2011 Total
<i>FY 2011 Base Plans:</i> Conduct additional operational use demonstrations. Complete transition to EMSS Program sustainment. Complete the JCTD						
Accomplishments/Planned Programs Subtotals		187.176	166.977	206.917	0.000	206.917
		FY 2009	FY 2010			
Congressional Add: Distributed Network Switching (DNS) <i>FY 2009 Accomplishments:</i> Congress appropriated funds to integrate a maturing high-speed optical switching capability into operational environment(s) to demonstrate significantly improved network robustness, reliability and availability. The outcome of DNS is to integrate existing US-produced switching technology for interoperable IP-based, high-capacity data transfer through secure networking functionality. FY 2010 Output: Conduct field trial implementation in Marine Corps training venue to evaluate applicability, robustness and supportability of the emergent high-speed switching technology in realistic operational environment. Navy evaluate application of the technology to existing shipboard environment in land-based laboratory pending report results. FY 2011 Planned Output: None, pending Congressional support. <i>FY 2010 Plans:</i> Congress appropriated funds to integrate a maturing high-speed optical switching capability into operational environment(s) to demonstrate significantly improved network robustness, reliability and availability. The outcome of DNS is to integrate existing US-produced switching technology for interoperable IP-based, high-capacity data transfer through secure networking functionality. FY 2010 Output: Conduct field trial implementation in Marine Corps training venue to evaluate applicability, robustness and supportability of the emergent high-speed switching technology in realistic operational		2.000	1.600			

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B. Accomplishments/Planned Program (\$ in Millions)		
	FY 2009	FY 2010
environment. Navy evaluate application of the technology to existing shipboard environment in land-based laboratory pending report results. FY 2011 Planned Output: None, pending Congressional support.		
Congressional Add: Maritime UAS Demonstration for the SOUTHCOM Region <i>FY 2009 Accomplishments:</i> Demonstrate current "off-the-shelf" Medium Altitude Long Endurance (MALE) Unmanned Air System (UAS) to support counter illicit trafficking and maritime domain awareness operations in the SOUTHCOM Area of Focus (AOF). Intent is to provide a evaluation OCONUS in the SOUTHCOM AOF in real world operations, integrated with ongoing efforts under Tactical Control (TACON) to the Joint Interagency Task Force South (JIATF-S). US SOUTHCOM will work in conjunction with the Counter Narcotics Terrorism Program Office (CNTPO) to advertise an open competition for any UAS MALE system to demonstrate effectiveness of real time detection and monitoring of air, land and maritime targets associated with illicit traffickers	3.000	0.000
Congressional Add: Simultaneous Field Radiation Technology (SFRT) <i>FY 2009 Accomplishments:</i> Congress appropriated funds to apply emerging research to a new type of antenna for use on radio-frequency (RF) communications devices. The emergent research proposed use of cylindrical RF antenna forms to reduce antenna profile and length while improving antenna gain. The outcome of Simultaneous Field Radiation Tech (SFRT) is to develop and demonstrate improved antennas for tactical radios in the High Frequency, Very high Frequency and Ultra High Frequency radio bands. The capabilities proposed for development in this technology program will improve communications capabilities while reducing antenna visibility. Navy is participating in developing and demonstrating the new antenna functionality. The primary outputs and efficiencies to be demonstrated are improved tactical communications. SFRT output is certified antennas for at least two classes of tactical radios.	2.300	0.000

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B. Accomplishments/Planned Program (\$ in Millions)

	FY 2009	FY 2010
<p>The efficiency is that mobile users will have improved communications while enjoying more covert antenna profiles. FY 2010 Output: Develop, demonstrated and productized new antenna technology. Apply the antennas to legacy radios to demonstrate improved gain and reduced physical profiles. Demonstrate improved coverage for tactical radios in urban environments. Introduce new antenna technology and configuration to original equipment radio (OEM) producers, for potential adoption within existing radio product lines. FY 2011 Planned Output: None, pending Congressional support.</p>		
<p>Congressional Add: Spartan Advanced Composite Technology</p> <p><i>FY 2009 Accomplishments:</i> Spartan is a modular, multi-mission, unmanned surface vehicle (USV) used to deploy sensors and weapons as low-cost force multipliers with integrated expeditionary sensor and weapon systems for use against asymmetric threats. The expanded range provides a layered defense, early warning/ intercept capability for incoming threats, thereby improving protection of surface combatants and noncombatants. Missions - 1) Conduct critical missions Antisubmarine Warfare (ASW); Mine Warfare (MIW); Intelligence, Surveillance, and Reconnaissance/Force Protection/precision Engagement (ISR/ FP/PE); 2) Prepare the waterspace for Amphibious and Sealift Ops; and 3) Provide port-protection when launched/operated from shore. These funds are to develop composite technologies for Spartan.</p>	1.600	0.000
Congressional Adds Subtotals	8.900	1.600

C. Other Program Funding Summary (\$ in Millions)

Line Item	FY 2009	FY 2010	FY 2011 Base	FY 2011 OCO	FY 2011 Total	FY 2012	FY 2013	FY 2014	FY 2015	Cost To Complete	Total Cost
• Line Item #48/ PE 0603750D8Z: <i>ACTD</i>	1.169	0.000	0.000		0.000	0.000	0.000	0.000	0.000	Continuing	Continuing
	10.856	18.557	18.570		18.570	19.517	19.959	19.838	20.159	Continuing	Continuing

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C. Other Program Funding Summary (\$ in Millions)

<u>Line Item</u>	<u>FY 2009</u>	<u>FY 2010</u>	<u>FY 2011</u> <u>Base</u>	<u>FY 2011</u> <u>OCO</u>	<u>FY 2011</u> <u>Total</u>	<u>FY 2012</u>	<u>FY 2013</u>	<u>FY 2014</u>	<u>FY 2015</u>	<u>Cost To</u> <u>Complete</u>	<u>Total Cost</u>
• Line Item #96/ PE 0604648D8Z: <i>JCTD Transition</i>											

D. Acquisition Strategy

The strategy for JCTDs has always been to rapidly develop technologies, conops and TTPs that answer a validated joint/coalition warfighter need and provide a transition path into an existing program of record or to establish a new program for those projects that show significant military utility in the demonstration phase. The following questions are used for the selection of compelling JCTD capability projects:

- Does the action address CoComs needs?
- Is a Joint capability or military advantage gained?
- Do we have a clearly stated and attainable goal?
- Have risks and costs been fully and frankly analyzed?
- Have all other DOTMLPF means been fully explored?
- Is there an exit strategy to avoid endless development?
- Have consequences of inaction been fully considered?
- Can genuine support be garnered from interested partners?
- Are experienced people available to execute the effort?
- Can results be demonstrated to the project champion?

Under the new JCTD program, only the JCTDs that demonstrate the highest military utility will be considered for the transition funding in the JCTD BA4 Transition PE. Many JCTDs will transition smoothly into a well identified program of record and not require funding from the transition PE (the transition arm of the JCTD model). Promising ongoing ACTDs may also receive transition funding from the JCTD Transition arm as the remaining few ACTD projects complete. Some initiatives that are successful but have smaller "sustainment of residual capabilities" issues may receive "pre-transition" funding from the JCTD BA3 PE to aid transitioning the capability to an identified program of record or to the warfighter. JCTD metrics and guidelines are:

- Capability Based: Greater CoCom influence looking at nearer term joint/coalition needs.
- Provide Spiral Technologies - 25 percent will provide an operationally relevant product demonstration within 24 months of Implementation Directive (ID) signature.
- Agile Demonstration - 75 percent complete final demonstration within three years of ID signature.
- JCTDs not necessarily tied to an exercise. Greater flexibility to establish military utility via operational "real-world" demonstration or specifically designed test/venue.
- 80 percent of JCTDs transition at least 50 percent of their products to sustainment.

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E. Performance Metrics

- Strategic Goals Supported FY 2008:
- Project Selection Focus
 - Spiral Technologies
 - Time to Final Demonstration
 - Adequately Shared Funding and Visibility
 - Independent Assessment Capability
 - Successful Military Utility Assessment (MUA)

The majority of funding from this Program Element is forwarded to the Services/Defense Agencies that execute the individual JCTD projects. DUSD(AS&C) maintains and provides overall programmatic oversight for the JCTD program, to include the individual JCTD projects. The JCTD performance metrics center on how fast relevant joint and/or transformational technologies can be demonstrated and provided to the joint warfighter. These metrics are driven by the overall business process which includes six parts: (1) selection focus; (2) ability to spin-off spiral technologies; (3) time necessary to complete a final demonstration; (4) adequately resourced projects with appropriate oversight; (5) capability to complete an independent assessment of the technology; and (6) the number of successful capabilities that are actually transitioned to the warfighter. The table below defines the metrics of the JCTD business process model.

- 1) Project Selection Focus: Capability Based: Greater Combatant Command (CoCom) influence looking at nearer term joint/coalition needs.
- 2) Spiral Technologies: 25 percent of JCTDs will provide an operationally relevant product demonstration within 24 months of ID signature.
- 3) Final Demonstration Completed: 75 percent of JCTD projects will complete final demonstration within three years of ID signature.
- 4) Shared Funding and Viability of resources: OSD provides significantly more funding than the former ACTD program, greater than 30 percent in some cases; a majority of projected funding, especially in the first two years.
- 5) Complete independent assessment.
- 6) Number of capabilities transitioned to the warfighter.

Transition Achievement: The JCTD Program defines transition as a project's product or products going to new or existing Programs of Record (PoR) and/or providing residual products in direct support of the Warfighter that satisfies a specific requirement. Of all completed AC/JCTDs, the transition rate is currently 73% (to **PoR: 45% (53 of 118); to **Residual: 28% (33 of 118)). In FY09 100% of the AC/JCTDs completing demonstrations are going to new or existing PoRs or are providing residual products in direct support of the warfighter. FY09 transitions for the 17 completed projects are 15 projects to Programs of Record and 2 projects to residual sustainment to the warfighter. Of 184 total AC/JCTDs, 64 have deployed in support of OEF/OIF covering the following Functional Areas: Battlespace Awareness: 26, Command & Control: 11, Force Application: 9, Logistics: 14, Protection: 13, Net-Centric: 2. CENTCOM-sponsored AC/JCTDs deployed in OEF/OIF: 13. This exceeds

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the objective of 30 percent for demonstration programs (Draft Strategic Objective 4-2, Office of the Under Secretary of Defense, Acquisition, Technology & Logistics (OUSD (AT&L))).		

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